

CHIEF EXECUTIVE SUMMARY

APPENDIX 6c

GENERAL FUND OUTTURN YEAR ENDING 31 MARCH 2017

SUMMARY

	FUNCTIONS OF SERVICE	2016/17 ADJUSTED CASH LIMIT £000	2016/17 ACTUAL £000	2016/17 VARIATION £000
	CHIEF EXECUTIVE	620	619	(1)
	HR, ORGANISATION AND WORKFORCE DEVELOPMENT	(760)	(765)	(5)
	CORPORATE DELIVERY UNIT	15	11	(4)
	NET COST OF SERVICES	(125)	(135)	(10)

Budget Holder: Mr Neil Jack- Chief Executive

Finance Manager: Mr S Maher / Mrs K Whyatt

	SUBJECTIVE ANALYSIS	2016/17 ADJUSTED CASH LIMIT £000	2016/17 ACTUAL £000	2016/17 VARIATION £000
	<u>EXPENDITURE</u>			
	EMPLOYEES	2,704	2,745	41
	PREMISES	-	4	4
	TRANSPORT	14	11	(3)
	SUPPLIES AND SERVICES	461	693	232
	THIRD PARTY PAYMENTS	-	-	-
	TRANSFER PAYMENTS	-	-	-
	SUPPORT SERVICES	596	532	(64)
	CAPITAL CHARGES	13	13	-
	CORPORATE SAVINGS TARGET	(30)	55	85
	TOTAL EXPENDITURE	3,758	4,053	295
	<u>INCOME</u>			
	CUSTOMER & CLIENT RECEIPTS	110	120	(10)
	GOVERNMENT GRANTS	-	4	(4)
	RECHARGES	3,333	3,300	33
	OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	440	764	(324)
	TOTAL INCOME	3,883	4,188	(305)
	NET EXPENDITURE	(125)	(135)	(10)

GOVERNANCE AND PARTNERSHIP SERVICES

APPENDIX 6d

GENERAL FUND OUTTURN YEAR ENDING 31 MARCH 2017

SUMMARY

	FUNCTIONS OF SERVICE	2016/17 ADJUSTED CASH LIMIT £000	2016/17 ACTUAL £000	2016/17 VARIATION £000
	DEMOCRATIC GOVERNANCE	2,104	2,103	(1)
	REGISTRATION AND BEREAVEMENT SERVICES	(373)	(154)	219
	CORPORATE LEGAL SERVICES	(327)	(320)	7
	NET COST OF SERVICES	1,404	1,629	225

Budget Holder: Mr Mark Towers - Director of Governance and Partnership Services

Finance Manager: Mr S Maher / Mrs K Whyatt

	SUBJECTIVE ANALYSIS	2016/17 ADJUSTED CASH LIMIT £000	2016/17 ACTUAL £000	2016/17 VARIATION £000
	<u>EXPENDITURE</u>			
	EMPLOYEES	3,203	3,650	447
	PREMISES	208	309	101
	TRANSPORT	45	52	7
	SUPPLIES AND SERVICES	693	1,041	348
	THIRD PARTY PAYMENTS	159	31	(128)
	TRANSFER PAYMENTS	-	-	-
	SUPPORT SERVICES	982	1,006	24
	CAPITAL CHARGES	68	68	-
	CORPORATE SAVINGS TARGET	(38)	-	38
	TOTAL EXPENDITURE	5,320	6,157	837
	<u>INCOME</u>			
	CUSTOMER & CLIENT RECEIPTS	2,219	2,179	40
	GOVERNMENT GRANTS	-	19	(19)
	RECHARGES	1,263	1,210	53
	OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	434	1,120	(686)
	TOTAL INCOME	3,916	4,528	(612)
	NET EXPENDITURE	1,404	1,629	225

WARD BUDGETS

APPENDIX 6e

GENERAL FUND OUTTURN YEAR ENDING 31 MARCH 2017

SUMMARY

	SUBJECTIVE ANALYSIS	2016/17 ADJUSTED CASH LIMIT £000	2016/17 ACTUAL £000	2016/17 VARIATION £000
	<u>EXPENDITURE</u>			
	EMPLOYEES	-	-	-
	PREMISES	-	-	-
	TRANSPORT	-	-	-
	SUPPLIES AND SERVICES	561	274	(287)
	THIRD PARTY PAYMENTS	-	-	-
	TRANSFER PAYMENTS	-	-	-
	SUPPORT SERVICES	-	-	-
	CAPITAL CHARGES	-	-	-
	TOTAL EXPENDITURE	561	274	(287)
	<u>INCOME</u>			
	CUSTOMER & CLIENT RECEIPTS	-	-	-
	GOVERNMENT GRANTS	-	-	-
	RECHARGES	-	-	-
	OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	45	6	39
	TOTAL INCOME	45	6	39
	NET EXPENDITURE	516	268	(248)

Budget Holder: Mrs Lorraine Hurst - Head of Democratic Governance

Finance Manager: Mr S Maher / Mrs K Whyatt

RESOURCES

APPENDIX 6f

GENERAL FUND OUTTURN YEAR ENDING 31 MARCH 2017

SUMMARY

	FUNCTIONS OF SERVICE	2016/17 ADJUSTED CASH LIMIT	2016/17 ACTUAL	2016/17 VARIATION
		£000	£000	£000
	PROCUREMENT & DEVELOPMENT	(8)	(37)	(29)
	REVENUES & EXCHEQUER SERVICES	1,405	1,316	(89)
	BENEFITS	(1,050)	(1,057)	(7)
	ICT SERVICES	176	110	(66)
	CUSTOMER FIRST	(60)	(129)	(69)
	ACCOUNTANCY	(28)	(37)	(9)
	RISK SERVICES	70	65	(5)
	PROPERTY SERVICES & INVESTMENT PORTFOLIO	3,213	3,393	180
	NET COST OF SERVICES	3,718	3,624	(94)

Budget Holder: Mr Steve Thompson - Director of Resources

Finance Manager: Mr Mark Golden

	SUBJECTIVE ANALYSIS	2016/17 ADJUSTED CASH LIMIT	2016/17 ACTUAL	2016/17 VARIATION
		£000	£000	£000
	<u>EXPENDITURE</u>			
	EMPLOYEES	11,910	11,699	(211)
	PREMISES	5,957	6,421	464
	TRANSPORT	146	108	(38)
	SUPPLIES AND SERVICES	3,946	5,119	1,173
	THIRD PARTY PAYMENTS	(3)	485	488
	TRANSFER PAYMENTS	215	267	52
	SUPPORT SERVICES	3,067	3,070	3
	CAPITAL CHARGES	5,381	5,733	352
	CORPORATE SAVINGS TARGET	(676)	-	676
	TOTAL EXPENDITURE	29,943	32,902	2,959
	<u>INCOME</u>			
	CUSTOMER & CLIENT RECEIPTS	2,959	3,493	(534)
	GOVERNMENT GRANTS	455	528	(73)
	RECHARGES	20,710	20,808	(98)
	OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	2,101	4,449	(2,348)
	TOTAL INCOME	26,225	29,278	(3,053)
	NET EXPENDITURE	3,718	3,624	(94)

PLACES

APPENDIX 6g

GENERAL FUND OUTTURN YEAR ENDING 31 MARCH 2017

SUMMARY

	FUNCTIONS OF SERVICE	2016/17 ADJUSTED CASH LIMIT £000	2016/17 ACTUAL £000	2016/17 VARIATION £000
	STRATEGIC LEISURE ASSETS	1,397	2,015	618
	CULTURAL SERVICES	103	125	22
	ECONOMIC DEVELOPMENT	74	74	-
	GROWING PLACES	12	207	195
	VISITOR ECONOMY	3,727	3,939	212
		3,916	4,345	429
	NET COST OF SERVICES	5,313	6,360	1,047

Budget Holder: Mr A Cavill- Director of Place

Finance Manager: Mr S Maher / Mrs K Whyatt

	SUBJECTIVE ANALYSIS	2016/17 ADJUSTED CASH LIMIT £000	2016/17 ACTUAL £000	2016/17 VARIATION £000
	<u>EXPENDITURE</u>			
	EMPLOYEES	6,157	7,725	1,568
	PREMISES	1,697	2,389	692
	TRANSPORT	297	350	53
	SUPPLIES AND SERVICES	2,813	7,800	4,987
	THIRD PARTY PAYMENTS	345	360	15
	TRANSFER PAYMENTS	65	451	386
	SUPPORT SERVICES	1,486	1,508	22
	CAPITAL CHARGES	4,696	4,558	(138)
	CORPORATE SAVINGS TARGET	(221)	-	221
	TOTAL EXPENDITURE	17,335	25,141	7,806
	<u>INCOME</u>			
	CUSTOMER & CLIENT RECEIPTS	3,741	4,757	(1,016)
	GOVERNMENT GRANTS	8	1,853	(1,845)
	RECHARGES	5,595	5,488	107
	OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	2,678	6,683	(4,005)
	TOTAL INCOME	12,022	18,781	(6,759)
	NET EXPENDITURE	5,313	6,360	1,047

COMMUNITY AND ENVIRONMENTAL SERVICES

APPENDIX 6h

GENERAL FUND OUTTURN YEAR ENDING 31 MARCH 2017

SUMMARY

	FUNCTIONS OF SERVICE	2016/17 ADJUSTED CASH LIMIT £000	2016/17 ACTUAL £000	2016/17 VARIATION £000
	BUSINESS SERVICES	1,407	1,396	(11)
	LEISURE AND CATERING	4,223	4,078	(145)
	PUBLIC PROTECTION	(314)	(287)	27
	COASTAL AND ENVIRONMENTAL PARTNERSHIPS	4,335	4,336	1
	HIGHWAYS AND TRAFFIC MANAGEMENT SERVICES	14,969	15,057	88
	STREET CLEANSING AND WASTE	18,688	18,650	(38)
	INTEGRATED TRANSPORT	444	456	12
	NET COST OF SERVICES	43,752	43,686	(66)

Budget Holder: Mr John Blackledge - Director of Community and Environmental Services

Finance Managers: Mr S Maher / Mrs K Whyatt

	SUBJECTIVE ANALYSIS	2016/17 ADJUSTED CASH LIMIT £000	2016/17 ACTUAL £000	2016/17 VARIATION £000
	<u>EXPENDITURE</u>			
	EMPLOYEES	14,644	15,096	452
	PREMISES	2,051	2,299	248
	TRANSPORT	2,476	4,610	2,134
	SUPPLIES AND SERVICES	5,291	7,786	2,495
	THIRD PARTY PAYMENTS	22,414	20,731	(1,683)
	TRANSFER PAYMENTS	312	239	(73)
	SUPPORT SERVICES	5,445	5,453	8
	CAPITAL CHARGES	15,992	17,381	1,389
	CORPORATE SAVINGS TARGET	(319)	-	319
	TOTAL EXPENDITURE	68,306	73,595	5,289
	<u>INCOME</u>			
	CUSTOMER & CLIENT RECEIPTS	8,717	9,443	(726)
	GOVERNMENT GRANTS	2,788	2,827	(39)
	RECHARGES	8,336	9,391	(1,055)
	OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	4,713	8,248	(3,535)
	TOTAL INCOME	24,554	29,909	(5,355)
	NET EXPENDITURE	43,752	43,686	(66)

ADULT SERVICES

APPENDIX 6i

GENERAL FUND OUTTURN YEAR ENDING 31 MARCH 2017

SUMMARY

	FUNCTIONS OF SERVICE	2016/17 ADJUSTED CASH LIMIT	2016/17 ACTUAL	2016/17 VARIATION
		£000	£000	£000
	ADULT SOCIAL CARE	4,171	4,219	48
	CARE & SUPPORT	4,237	4,208	(29)
	COMMISSIONING & CONTRACTS	1,067	968	(99)
	ADULTS COMMISSIONING PLACEMENTS	35,545	34,277	(1,268)
	ADULTS SAFEGUARDING	522	665	143
	NET COST OF SERVICES	45,542	44,337	(1,205)

Budget Holder: Karen Smith - Director of Adult Social Services

Finance Manager: Mr Mark Golden

	SUBJECTIVE ANALYSIS	2016/17 ADJUSTED CASH LIMIT	2016/17 ACTUAL	2016/17 VARIATION
		£000	£000	£000
	<u>EXPENDITURE</u>			
	EMPLOYEES	14,936	15,834	898
	PREMISES	77	38	(39)
	TRANSPORT	838	861	23
	SUPPLIES AND SERVICES	1,629	1,375	(254)
	THIRD PARTY PAYMENTS	44,298	43,882	(416)
	TRANSFER PAYMENTS	5,028	5,704	676
	SUPPORT SERVICES	2,220	2,226	6
	CAPITAL CHARGES	6	6	-
	CORPORATE SAVINGS TARGET	(332)	-	332
	TOTAL EXPENDITURE	68,700	69,926	1,226
	<u>INCOME</u>			
	CUSTOMER & CLIENT RECEIPTS	12,775	13,843	(1,068)
	GOVERNMENT GRANTS	148	352	(204)
	RECHARGES	170	286	(116)
	OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	10,065	11,108	(1,043)
	TOTAL INCOME	23,158	25,589	(2,431)
	NET EXPENDITURE	45,542	44,337	(1,205)

CHILDREN'S SERVICES

APPENDIX 6j

GENERAL FUND OUTTURN YEAR ENDING 31 MARCH 2017

SUMMARY

	FUNCTIONS OF SERVICE	2016/17 ADJUSTED CASH LIMIT £000	2016/17 ACTUAL £000	2016/17 VARIATION £000
	LOCAL SCHOOLS BUDGET	24,112	24,111	(1)
	BUSINESS SUPPORT AND RESOURCES	2,274	2,182	(92)
	EDUCATION	25,539	25,442	(97)
	EARLY HELP FOR CHILDREN & FAMILIES	4,157	3,765	(392)
	CHILDREN'S SOCIAL CARE	26,364	32,280	5,916
	GRANTS	(45,302)	(45,239)	63
	NET COST OF SERVICES	37,144	42,541	5,397

Budget Holder: Diane Booth - Director of Children's Services

Finance Manager : Mr Mark Golden

	SUBJECTIVE ANALYSIS	2016/17 ADJUSTED CASH LIMIT £000	2016/17 ACTUAL £000	2016/17 VARIATION £000
	<u>EXPENDITURE</u>			
	EMPLOYEES	46,769	50,703	3,934
	PREMISES	376	2,436	2,060
	TRANSPORT	2,217	2,578	361
	SUPPLIES AND SERVICES	14,355	15,961	1,606
	THIRD PARTY PAYMENTS	15,725	24,517	8,792
	TRANSFER PAYMENTS	6,557	7,820	1,263
	SUPPORT SERVICES	4,196	6,537	2,341
	CAPITAL CHARGES	3,531	3,531	-
	CORPORATE SAVINGS TARGET	(1,185)	-	1,185
	TOTAL EXPENDITURE	92,541	114,083	21,542
	<u>INCOME</u>			
	CUSTOMER & CLIENT RECEIPTS	403	1,358	(955)
	GOVERNMENT GRANTS	49,771	55,665	(5,894)
	RECHARGES	8	5,641	(5,633)
	OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	5,215	8,878	(3,663)
	TOTAL INCOME	55,397	71,542	(16,145)
	NET EXPENDITURE	37,144	42,541	5,397

PUBLIC HEALTH

APPENDIX 6k

GENERAL FUND OUTTURN YEAR ENDING 31 MARCH 2017

SUMMARY

	SUBJECTIVE ANALYSIS	2016/17 ADJUSTED CASH LIMIT £000	2016/17 ACTUALS £000	2016/17 VARIATION £000
	<u>EXPENDITURE</u>			
	EMPLOYEES	1,602	1,328	(274)
	PREMISES	-	-	-
	TRANSPORT	21	9	(12)
	SUPPLIES AND SERVICES	29	60	31
	THIRD PARTY PAYMENTS	18,806	19,101	295
	TRANSFER PAYMENTS	-	-	-
	SUPPORT SERVICES	354	458	104
	CAPITAL CHARGES	-	-	-
	CORPORATE SAVINGS TARGET	(11)	-	11
	TOTAL EXPENDITURE	20,801	20,956	155
	<u>INCOME</u>			
	CUSTOMER & CLIENT RECEIPTS	-	-	-
	GOVERNMENT GRANTS	19,392	19,392	-
	RECHARGES	-	4	(4)
	OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	1,105	1,256	(151)
	TOTAL INCOME	20,497	20,652	(155)
	NET EXPENDITURE	304	304	-

Budget Holder: Dr Arif Rajpura - Director of Public Health

Finance Manager: Mr Mark Golden

BUDGETS OUTSIDE THE CASH LIMIT

APPENDIX 6I

GENERAL FUND OUTTURN YEAR ENDING 31 MARCH 2017

SUMMARY

	FUNCTIONS OF SERVICE	2016/17 ADJUSTED CASH LIMIT	2016/17 ACTUALS	2016/17 VARIATION
		£000	£000	£000
	TREASURY MANAGEMENT	13,246	11,711	(1,535)
	PARKING SERVICES	(3,558)	(3,274)	284
	CORPORATE SUBSCRIPTIONS	192	192	-
	HOUSING BENEFITS	1,884	1,883	(1)
	COUNCIL TAX AND NNDR COST OF COLLECTION	306	311	5
	SUBSIDIARY COMPANIES	(943)	(1,095)	(152)
	LAND CHARGES	(48)	(68)	(20)
	CONCESSIONARY FARES	3,834	4,325	491
	EMPLOYERS PREVIOUS YEARS PENSION LIABILITY	3,190	3,176	(14)
	NEW HOMES BONUS	(1,643)	(1,793)	(150)
	NET COST OF SERVICES	16,460	15,368	(1,092)

	SUBJECTIVE ANALYSIS	2016/17 ADJUSTED CASH LIMIT	2016/17 ACTUAL	2016/17 VARIATION
		£000	£000	£000
	<u>EXPENDITURE</u>			
	EMPLOYEES	4,026	4,008	(18)
	PREMISES	1,167	1,226	59
	TRANSPORT	38	19	(19)
	SUPPLIES AND SERVICES	5,124	8,520	3,396
	THIRD PARTY PAYMENTS	70	80	10
	TRANSFER PAYMENTS	79,535	79,455	(80)
	SUPPORT SERVICES	4,065	4,074	9
	CAPITAL CHARGES	18,776	13,657	(5,119)
	CORPORATE SAVINGS TARGET	(1,432)	-	1,432
	TOTAL EXPENDITURE	111,369	111,039	(330)
	<u>INCOME</u>			
	CUSTOMER & CLIENT RECEIPTS	7,089	6,641	448
	GOVERNMENT GRANTS	81,407	81,672	(265)
	RECHARGES	3,568	3,233	335
	OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	2,845	4,125	(1,280)
	TOTAL INCOME	94,909	95,671	(762)
	NET EXPENDITURE	16,460	15,368	(1,092)